

# Temenos releases full year 2010 results – showing record results including 19% like-for-like licence growth – and gives strong outlook for 2011

Geneva, Switzerland, 16 February 2011 – Temenos Group AG (SIX: TEMN), the market leading provider of core banking solutions, today reports fourth quarter and full year 2010 results showing strong performance across key financial metrics.

# **Full Year Financial and Operating highlights**

- Like-for-like licence growth +19%, reported licence growth +27%
- Cashflow from operations reached USD 126m 111% of EBITDA
- Adjusted EBIT of USD114m, giving 25% growth and a margin of 25%
- 46 new customer wins including 8 Tier 1 customers
- Integration of Viveo and acquisition of Odyssey proves M&A expertise
- Product extensions account for 15% of total licence revenues
- Evolution of partner program as partners take more services business

Commenting on the results, Temenos CEO Andreas Andreades said, "I am delighted to announce this record set of results. In 2010, we achieved like for like licence growth of 19%, reflecting both a continued recovery in the demand for core banking systems and also continued market share gains.

Despite integrating two acquisitions and the transition to a partner strategy, we generated strong margin expansion and profit growth. Cash generation was also extremely strong, exceeding again our public target, as we continue to mature our delivery model.

The prospects for 2011 are very exciting. We believe spending on modern, externally developed core systems will continue to grow as banks worldwide become more convinced that the appropriate technological platform is a prerequisite for sustainable growth and vendors are able to demonstrate more conclusively that this is indeed the case.

Furthermore, Temenos benefits from a number of company-specific drivers that we believe will see us continue to grow faster than the overall market. Our partner programme, which fundamentally changes our delivery model, acts as an additional sales channel and extends our technological deployment options, also helps us to underpin our leadership through the establishment of an ever-growing ecosystem of trained consultants and collaborators. In addition, our product extensions allow us to continue to extend the breadth and value of new deals and also to increase wallet share with existing customers, while our M&A strategy helps us to build the scale to continue accelerating product and sales investment."



#### Revenue

Total Revenue for the fourth quarter was USD 149.8.m, up from USD 118.6m in the same period last year, representing an increase of 26%. Licence revenue for the quarter was USD 60.9m, 38% higher than in 2009. For the full year total revenue was USD 448.0m up 21% on 2009, with licence revenue at USD 160.1m, an increase of 27%.

#### **Adjusted EBIT**

Adjusted EBIT (EBIT before restructuring charges and amortization of acquired intangibles) was USD 53.8m in the quarter, 26% higher than in Q4 2009. Adjusted EBIT for the full year 2010 was USD 113.7m compared to USD 91.3m in the prior period, representing a 25% increase. The fourth quarter adjusted EBIT margin was 36%, flat on the prior year, with full year 2010 adjusted EBIT margin at 25%, 74 basis points higher than in the prior 12 months.

# **Earnings Per Share (EPS)**

Adjusted EPS, which excludes amortization of acquired intangibles and restructuring charges, was USD 0.68 in the fourth quarter, up from USD 0.58 in the same quarter of the previous year, which represents a growth of 17%. Full year 2010 EPS was USD 1.47, representing 20% growth vs 2009.

#### Cash

Operating cash was an inflow of USD 102.6m in the quarter, representing a 212% operating cashflow into EBITDA conversion. On a twelve month basis, operating cashflow was USD 125.8m, representing a 111% operating cashflow into EBITDA conversion.

## **Outlook**

We expect to achieve a L-f-L growth in licence revenue of 15-20% in constant currencies. (implying USD 197-205m). We look for growth in total revenues of 22-26% in constant currencies. (implying USD 546-564m) We expect to reach an adjusted operating margin of 26-27% and an operating margin of 20-21%. Our conversion of cashflow into EBITDA should reach 100%. We believe that our tax rate for 2011 will be between 8-10%.

#### Conference call

At 17.30 UK Time/ 18.30 CET/ 12.30 EST, today, February 16<sup>th</sup>, 2011, Andreas Andreades, CEO, David Arnott, CFO, and Max Chuard, Director of M&A and IR, will host a conference call to present results and offer an update on business outlook. Listeners can access the conference call using the following dial in numbers:

## Dial In information:

UK Standard International +44 (0) 1452 555 566 UK Free Call 0800 694 0257 US Free Call 1 866 966 9439 Switzerland Free Call 0800 828 006 Switzerland Local Call 0565 800 007

#### Conference ID 42502362

Presentation slides for the call can be accessed using the following link <a href="http://www.temenos.com/Investor-Relations/New-Presentations/">http://www.temenos.com/Investor-Relations/New-Presentations/</a>



A transcript will be made available on the company website 48 hours after the call.

#### **ENDS**

#### **About Temenos**

Founded in 1993 and listed on the Swiss Stock Exchange (<u>SIX: TEMN</u>), Temenos Group AG is a global provider of banking software systems in the Retail, Corporate & Correspondent, Universal, Private, Islamic and Microfinance & Community banking markets. Headquartered in Geneva with more than 60 offices worldwide, Temenos serves over 1100 customers in more than 120 countries. Temenos' software products provide advanced technology and rich functionality, incorporating best practice processes that leverage Temenos' experience in over 600 implementations around the globe. Temenos' advanced and automated implementation approach, provided by its strong Client Services organisation, ensures efficient and low-risk core banking platform migrations. Temenos is top of the IBS Sales League Table 2009; winner every year since its launch of the Best Core Banking Product in Banking Technology magazine's Readers' Choice Awards and ranks 26th in the American Banker top 100 FinTech companies Temenos customers are proven to be more profitable than their peers: data from *The Banker – top 1000 banks* shows that Temenos' customers enjoy a 54% higher return on assets, a 62% higher return on capital and a cost/income ratio that is 7.2 points lower than non-Temenos customers.

For more information please visit www.temenos.com

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# **TEMENOS GROUP AG**

All amounts are expressed in thousands of US dollars except earnings per share

	Three months to	Three months to	Twelve months to	Twelve months to
	31 December 2010	31 December 2009	31 December 2010	31 December 2009
Revenues				
Software licensing	60,922	43,989	160,108	125,989
Maintenance	47,707	31,600	154,788	117,134
Services	41,178	43,034	133,055	127,199
Total revenues	149,807	118,623	447,951	370,322
Operating expenses				
Sales and marketing	29,210	18,624	83,358	72,178
Services	38,366	27,577	137,469	104,850
Software development and maintenance	23,368	13,937	88,889	62,466
General and administrative	21,505	17,775	64,544	50,596
Total operating expenses	112,449	77,913	374,260	290,090
Operating profit	37,358	40,710	73,691	80,232
Other income (expenses)				
Net financing and interest expenses	(6,101)	(2,023)	(12,958)	(7,704)
Foreign exchange gain (loss) - net	485	123	1,075	(3,679)
Total other income (expenses)	(5,616)	(1,900)	(11,883)	(11,383)
Profit before taxation	31,742	38,810	61,808	68,849
Taxation	(12)	(111)	(401)	(306)
Profit for the period	31,730	38,699	61,407	68,543
Attributable to:				
Equity holders of the Company	31,753	38,618	61,641	68,635
Non-controlling interest	(23)	81	(234)	(92)
	31,730	38,699	61,407	68,543
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Earnings per share (in US\$):	A			
basic	0.49	0.65	0.98	1.17
diluted	0.45	0.56	0.93	1.07
adjusted	0.68	0.58	1.47	1.23
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# **TEMENOS GROUP AG**

All amounts are expressed in thousands of US dollars

	31 December 2010	30 September 2010	31 December 2009
Assets			
Current assets			
Cash and cash equivalents	160,274	168,361	142,651
Trade receivables	295,888	287,456	278,919
Other receivables	34,675	30,295	25,850
Total current assets	490,837	486,112	447,420
Non-current assets			
Property, plant and equipment	14,797	12,883	15,508
Intangible assets	406,680	280,095	288,382
Trade receivables	30,800	14,625	15,400
Other receivables	2,703	2,198	2,335
Deferred tax assets	38,429	32,424	34,536
Total non-current assets	493,409	342,225	356,161
Total assets	984,246	828,337	803,581
Liabilities and equity			
Current liabilities			
Trade and other payables	120,434	85,787	87,724
Deferred revenues	155,408	89,744	114,176
Income taxes payable	12,155	6,586	5,848
Borrowings	94,448	62,289	36,357
Total current liabilities	382,445	244,406	244,105
Non-current liabilities			
Borrowings	88,172	245,454	237,232
Deferred tax liabilities	13,334	8,686	15,740
Income taxes payable	1,550	1,242	2,440
Retirement benefit obligations Trade and other payables	2,711 3,307	1,671 4,937	2,190 905
Total non-current liabilities	109,074	261,990	258,507
Total liabilities	491,519	506,396	502,612
	3		
Shareholders' equity Share capital	236,958	105 151	170 240
Treasury shares	(9,208)	195,151 (8,689)	178,340
Share premium	19,508	(87,712)	(85,231)
Fair value and other reserves	(55,896)	(46,389)	(32,019)
Retained earnings	300,859	269,106	239,218
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Total shareholders' equity	492,221	321,467	300,308
Non-controlling interest	506	474	661
	492,727	321,941	300,969
Total liabilities and equity	984,246	828,337	803,581
	304,240	020,331	000,001



# **TEMENOS GROUP AG**

All amounts are expressed in thousands of US dollars

Three months to   Three mont					
Profit before tassion   31,742   38,810   61,808   68,849		Three months to	Three months to	Twelve months to	Twelve months to
Profit before taxastion		31 December 2010	31 December 2003	31 December 2010	31 December 2003
Depreciation and amortisation   10,967   7,960   39,901   30,127	Cash flows from operating activities				
Depreciation and amortisation   19,967   7,960   39,901   30,127   Other non-cash items   9,240   12,243   19,392   33,061   12,243   19,392   33,061   12,243   19,392   33,061   12,243   19,392   33,061   12,243   19,392   33,061   12,243   19,392   13,061   12,243   19,392   13,061   12,243   19,392   12,082   13,261   14,66   6,203   (37,769)   13,241   14,061   14,062   14	Profit before taxation	31,742	38,810	61,808	68,849
Changes in varieting capital:   Changes in varieting capital:   Trade and other receivables   8,737 (12,671) (5,287)   18,413   17,408 and other receivables   13,261   646   6,203 (37,769)   5,225   10,480   5,225   10,480   5,225   10,480   5,225   10,480   5,225   10,480   1,280   5,225   10,280   1,280	Adjustments:				
Changes in working capital:   Trade and other receivables   8,737 (12,671) (5,287) 18,413     Trade and other receivables   8,736 (12,671) (5,287) 13,361     Trade and other receivables   13,261	Depreciation and amortisation	10,967	7,960	39,901	30,127
Trade and other receivables	Other non-cash items	9,240	12,243	19,392	33,061
Trace and other payables	Changes in working capital:				
Deferred revenues   28,651   10,480   3,809   5,223     Cash generated from operations   102,598   57,468   125,826   117,904     Income taxes paid   (666)   (386)   (2,800)   (4,974)     Net cash generated from operating activities   101,932   57,082   123,026   112,930     Cash Hows from Investing activities     Purchase of property, plant and equipment   (1,835)   (134)   (3,413)   (2,136)     Disposal of property, plant and equipment   354   12   623   43     Purchase of intemplie assets   (163)   (587)   (3,171)   (2,875)     Disposal of Intemplie assets   -	Trade and other receivables	8,737	(12,671)	(5,287)	18,413
Cash generated from operations   102,598   57,468   125,826   117,904     Income taxes paid   (666)   (386)   (2,800)   (4,974)     Net cash generated from operating activities   101,932   57,082   123,026   112,930     Cash flows from investing activities     Purchase of property, plant and equipment   (1,835)   (134)   (3,413)   (2,136)     Disposal of property, plant and equipment   354   12   623   43     Purchase of intangible assets   (163)   (587)   (3,171)   (2,875)     Disposal of property, plant and equipment   (163)   (587)   (3,171)   (2,875)     Disposal of intangible assets       Capitalised development costs   (77,41)   (5,472)   (22,249)   (19,513)     Acquisitions, net of cash acquired   (78,113)   (82,287)   (81,770)   (34,664)     Disposal of subsidiary, net of cash disposed   3,526       Cash effect from financial instruments   (4,492)   (2,537)   (4,736)   (1,935)     Interest received   7		•			
Income taxes paid   (666)   (386)   (2,800)   (4,974)     Net cash generated from operating activities   101,932   57,082   123,026   112,930     Purchase of property, plant and equipment   (1,835)   (134)   (3,413)   (2,136)     Disposal of property, plant and equipment   354   12   623   43     Purchase of intangible assets   (163)   (587)   (3,171)   (2,875)     Disposal of intangible assets   (163)   (587)   (3,177)   (2,875)     Disposal of intangible assets   (7,741)   (5,472)   (22,289)   (19,513)     Acquisitions, net of cash acquired   (78,113)   (82,297)   (81,770)   (84,664)     Disposal of subsidiary, net of cash disposed   -     3,526   (-3,736)   (1,935)     Interest received   7   83   307   184     Others, net   -                         Others, net   -                       Others, net   -                             Cash flows from financing activities   (11,28)   75,922   10,932   (10,948)      Cash flows from issuance of shares, net of related expenses   -   1,510   2,751   1,510     Cash flows from issuance of shares, net of related expenses   -   1,510   2,751   1,510     Cash flows from issuance of shares, net of related expenses   -   1,0417   1,9178     Acquisition of treasury shares   -   1,0417   1,9	Deferred revenues	28,651	10,480	3,809	5,223
Cash flows from Investing activities	Cash generated from operations	102,598	57,468		117,904
Purchase of property, plant and equipment   (1,835)   (134)   (3,413)   (2,136)     Disposal of property, plant and equipment   354   12   623   43     Purchase of intangible assets   (163)   (567)   (3,171)   (2,875)     Disposal of intangible assets	Income taxes paid	(666)	(386)	(2,800)	(4,974)
Purchase of property, plant and equipment (1,835) (134) (3,413) (2,136) Disposal of property, plant and equipment 334 12 623 43 Purchase of intangible assets (163) (587) (3,171) (2,875) Disposal of intangible assets	Net cash generated from operating activities	101,932	57,082	123,026	112,930
Purchase of property, plant and equipment (1,835) (134) (3,413) (2,136) Disposal of property, plant and equipment 334 12 623 43 Purchase of intangible assets (163) (587) (3,171) (2,875) Disposal of intangible assets	Cash flows from investing activities				
Disposal of property, plant and equipment   354   12   623   43   43   43   43   43   43   43	Cash hono hom intocang acamaca				
Purchase of intangible assets		(1,835)	, ,	(3,413)	(2,136)
Disposal of intangible assets (7,741) (5,472) (22,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,249) (19,513) (21,241) (21,241) (21,249) (2					43
Capitalised development costs         (7,741)         (5,472)         (22,249)         (19,513)           Acquisitions, net of cash acquired         (78,113)         (82,297)         (81,770)         (84,664)           Disposal of subsidiary, net of cash disposed         -         -         3,526         -           Cash effect from financial instruments         (4,492)         (2,537)         (4,736)         (1,935)           Interest received         7         83         307         184           Others, net         -         -         -         -         -         (52)           Net cash used in investing activities         (91,983)         (90,932)         (110,883)         (110,948)           Cash flows from financing activities         -         1,510         2,751         1,510           Proceeds / (repayment) of debt         (11,298)         75,922         12,092         69,037           Cash impact of debt refinancing         -         -         1(10,417)         -           Acquisition of treasury shares         -         -         1(10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)	3	(163)	(587)		(2,875)
Acquisitions, net of cash acquired (78,113) (82,297) (81,770) (84,664) Disposal of subsidiary, net of cash disposed 3,526 Cash effect from financial instruments (4,492) (2,537) (4,736) (1,935) Interest received 7 83 307 184 Others, net (52) Net cash used in investing activities (91,983) (90,932) (110,883) (110,948)  Cash flows from financing activities  Proceeds from issuance of shares, net of related expenses - 1,510 2,751 1,510 Proceeds / (repayment) of debt (11,298) 75,922 12,092 69,037 Cash impact of debt refinancing 12,014 9,178 Acquisition of treasury shares (10,417) - 1 Interest payments (3,061) (127) (6,582) (2,992) Payment of financial instrument related expenses (4,080) (250) (4,968) (1,840) Payment of finance lease liabilities (144) (135) (654) (591)  Net cash generated from (used in) financing activities (18,583) 76,920 4,236 74,302  Exchange gain (loss) on cash and cash equivalents 547 (422) 1,244 767  Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600		-	-		-
Disposal of subsidiary, net of cash disposed		• • •			. , ,
Cash effect from financial instruments         (4,492)         (2,537)         (4,736)         (1,935)           Interest received         7         83         307         184           Others, net         -         -         -         -         (52)           Net cash used in investing activities         (91,983)         (90,932)         (110,883)         (110,948)           Cash flows from financing activities           Proceeds from issuance of shares, net of related expenses         -         1,510         2,751         1,510           Proceeds / (repayment) of debt         (11,299)         75,922         12,092         69,037           Cash impact of debt refinancing         1         -         12,014         9,178           Acquisition of treasury shares         -         -         10,417)         -           Acquisition of treasury shares         -         -         (10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)         (250)         (4,968)         (1,840)           Payment of financial from (used in) financing activities         (18,583)         76,920         4,236         <		(78,113)	(82,297)		(84,664)
Interest received   7		- (4.400)	(0.507)	•	(4.005)
Cash used in investing activities   General Company   General Co			, , ,		
Net cash used in investing activities         (91,983)         (90,932)         (110,883)         (110,948)           Cash flows from financing activities           Proceeds from issuance of shares, net of related expenses         -         1,510         2,751         1,510           Proceeds / (repayment) of debt         (11,298)         75,922         12,092         69,037           Cash impact of debt refinancing         -         -         -         12,014         9,178           Acquisition of treasury shares         -         -         -         (10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)         (250)         (4,968)         (1,840)           Payment of finance lease liabilities         (144)         (135)         (654)         (591)           Net cash generated from (used in) financing activities         (18,583)         76,920         4,236         74,302           Exchange gain (loss) on cash and cash equivalents         547         (422)         1,244         767           Net increase in cash and cash equivalents in the period         (8,087)         42,648         17,623         77		,	03	307	
Cash flows from financing activities         Proceeds from issuance of shares, net of related expenses       -       1,510       2,751       1,510         Proceeds / (repayment) of debt       (11,298)       75,922       12,092       69,037         Cash impact of debt refinancing       -       -       12,014       9,178         Acquisition of treasury shares       -       -       (10,417)       -         Interest payments       (3,061)       (127)       (6,582)       (2,992)         Payment of financial instrument related expenses       (4,080)       (250)       (4,968)       (1,840)         Payment of finance lease liabilities       (144)       (135)       (654)       (591)         Net cash generated from (used in) financing activities       (18,583)       76,920       4,236       74,302         Exchange gain (loss) on cash and cash equivalents       547       (422)       1,244       767         Net increase in cash and cash equivalents in the period       (8,087)       42,648       17,623       77,051         Cash and cash equivalents at the beginning of the period       168,361       100,003       142,651       65,600	·	-			(32)
Proceeds from issuance of shares, net of related expenses         -         1,510         2,751         1,510           Proceeds / (repayment) of debt         (11,298)         75,922         12,092         69,037           Cash impact of debt refinancing         -         -         12,014         9,178           Acquisition of treasury shares         -         -         (10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)         (250)         (4,968)         (1,840)           Payment of finance lease liabilities         (144)         (135)         (654)         (591)           Net cash generated from (used in) financing activities         (18,583)         76,920         4,236         74,302           Exchange gain (loss) on cash and cash equivalents         547         (422)         1,244         767           Net increase in cash and cash equivalents in the period         (8,087)         42,648         17,623         77,051           Cash and cash equivalents at the beginning of the period         168,361         100,003         142,651         65,600	Net cash used in investing activities	(91,983)	(90,932)	(110,883)	(110,948)
Proceeds / (repayment) of debt         (11,298)         75,922         12,092         69,037           Cash impact of debt refinancing         -         -         -         12,014         9,178           Acquisition of treasury shares         -         -         -         (10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)         (250)         (4,968)         (1,840)           Payment of finance lease liabilities         (144)         (135)         (654)         (591)           Net cash generated from (used in) financing activities         (18,583)         76,920         4,236         74,302           Exchange gain (loss) on cash and cash equivalents         547         (422)         1,244         767           Net increase in cash and cash equivalents in the period         (8,087)         42,648         17,623         77,051           Cash and cash equivalents at the beginning of the period         168,361         100,003         142,651         65,600	Cash flows from financing activities				
Proceeds / (repayment) of debt         (11,298)         75,922         12,092         69,037           Cash impact of debt refinancing         -         -         -         12,014         9,178           Acquisition of treasury shares         -         -         -         (10,417)         -           Interest payments         (3,061)         (127)         (6,582)         (2,992)           Payment of financial instrument related expenses         (4,080)         (250)         (4,968)         (1,840)           Payment of finance lease liabilities         (144)         (135)         (654)         (591)           Net cash generated from (used in) financing activities         (18,583)         76,920         4,236         74,302           Exchange gain (loss) on cash and cash equivalents         547         (422)         1,244         767           Net increase in cash and cash equivalents in the period         (8,087)         42,648         17,623         77,051           Cash and cash equivalents at the beginning of the period         168,361         100,003         142,651         65,600	Proceeds from issuance of shares, net of related expenses	<u>-</u>	1 510	2.751	1 510
Cash impact of debt refinancing       -       -       12,014       9,178         Acquisition of treasury shares       -       -       (10,417)       -         Interest payments       (3,061)       (127)       (6,582)       (2,992)         Payment of financial instrument related expenses       (4,080)       (250)       (4,968)       (1,840)         Payment of finance lease liabilities       (144)       (135)       (654)       (591)         Net cash generated from (used in) financing activities       (18,583)       76,920       4,236       74,302         Exchange gain (loss) on cash and cash equivalents       547       (422)       1,244       767         Net increase in cash and cash equivalents in the period       (8,087)       42,648       17,623       77,051         Cash and cash equivalents at the beginning of the period       168,361       100,003       142,651       65,600		(11,298)		,	
Interest payments   (3,061)   (127)   (6,582)   (2,992)     Payment of financial instrument related expenses   (4,080)   (250)   (4,968)   (1,840)     Payment of finance lease liabilities   (144)   (135)   (654)   (591)     Net cash generated from (used in) financing activities   (18,583)   76,920   4,236   74,302     Exchange gain (loss) on cash and cash equivalents   547   (422)   1,244   767     Net increase in cash and cash equivalents in the period   (8,087)   42,648   17,623   77,051     Cash and cash equivalents at the beginning of the period   168,361   100,003   142,651   65,600	Cash impact of debt refinancing		-	12,014	9,178
Payment of financial instrument related expenses (4,080) (250) (4,968) (1,840) Payment of finance lease liabilities (144) (135) (654) (591)  Net cash generated from (used in) financing activities (18,583) 76,920 4,236 74,302  Exchange gain (loss) on cash and cash equivalents 547 (422) 1,244 767  Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600	Acquisition of treasury shares	-	-	(10,417)	-
Payment of finance lease liabilities (144) (135) (654) (591)  Net cash generated from (used in) financing activities (18,583) 76,920 4,236 74,302  Exchange gain (loss) on cash and cash equivalents 547 (422) 1,244 767  Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600	Interest payments	(3,061)	(127)	(6,582)	(2,992)
Net cash generated from (used in) financing activities (18,583) 76,920 4,236 74,302  Exchange gain (loss) on cash and cash equivalents 547 (422) 1,244 767  Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600	Payment of financial instrument related expenses	(4,080)	(250)	(4,968)	(1,840)
Exchange gain (loss) on cash and cash equivalents  547  (422)  1,244  767  Net increase in cash and cash equivalents in the period  (8,087)  42,648  17,623  77,051  Cash and cash equivalents at the beginning of the period  168,361  100,003  142,651  65,600	Payment of finance lease liabilities	(144)	(135)	(654)	(591)
Exchange gain (loss) on cash and cash equivalents  547  (422)  1,244  767  Net increase in cash and cash equivalents in the period  (8,087)  42,648  17,623  77,051  Cash and cash equivalents at the beginning of the period  168,361  100,003  142,651  65,600		(40.500)	70.000	4 000	74.000
Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600	Net cash generated from (used in) financing activities	(18,583)	76,920	4,236	74,302
Net increase in cash and cash equivalents in the period (8,087) 42,648 17,623 77,051  Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600	Exchange gain (loss) on each and each equivalents	547	(422)	1 244	767
Cash and cash equivalents at the beginning of the period 168,361 100,003 142,651 65,600		347	(TZZ)		101
period 168,361 100,003 142,651 65,600	Net increase in cash and cash equivalents in the period	(8,087)	42,648	17,623	77,051
period 168,361 100,003 142,651 65,600		A CONTRACTOR OF THE PARTY OF TH			
Cash and cash equivalents at the end of the period         160,274         142,651         160,274         142,651	period	168,361	100,003	142,651	65,600
	Cash and cash equivalents at the end of the period	160,274	142,651	160,274	142,651