

TEMENOS

The Banking Software Company





Disclaimer

Any remarks that we may make about future expectations, plans and prospects for the company constitute forward-looking statements. Actual results may differ materially from those indicated by these forward-looking statements as a result of various factors. In particular, the forward-looking financial information provided by the company in this conference call represents the company's estimates as of 27 July 2011. We anticipate that subsequent events and developments will cause the company's estimates to change. However, while the company may elect to update this forward-looking financial information at some point in the future, the company specifically disclaims any obligation to do so. This forward-looking information should not be relied upon as representing the company's estimates of its future financial performance as of any date subsequent to 27 July 2011.



- 1 Introduction | Sarah Bowman | Investor Relations
- 2 Strategy and Business update | Guy Dubois | CEO
- **3** Financial update | David Arnott | CFO
- Acquisition Update | Max Chuard | Director, M&A and IR
- **5** Outlook and Summary | Guy Dubois | CEO
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Q2 Summary

- 1. Pipeline robust and competitive environment unchanged
- 2. Weakness in Europe is likely temporary and reflected in new outlook
- 3. Core banking drivers intact, banks need technology to raise returns
- 4. Growth initiatives gaining momentum T24/R11 propels Tier 1 value proposition and partners/services gaining traction
- 5. Launched CEO agenda to ensure execution across the business

...seeing some temporary closure delay, but Temenos and market fundamentals remain strong



Q2 Financial Highlights

- Licence revenue grew 14%; +41% excluding Europe
- Services revenue up 10% y/y, 30% q/q; recovery on track
- Adjusted EBIT margin +120bps y/y; strong cost control
- One-off receivables write-down of USD28m to exit loss-making legacy projects

...services turning corner, despite weaker than expected licences we demonstrate strong leverage



Q2 Operating Highlights

- 10 new banks signed including 2 Tier 1/2 in PWM and Retail
- T24/R11 is the largest ever release:
 - → First delivery of a T24 standalone component
 - → T24 running natively on z-series
- Highest ever attendance at Temenos Community Forum over 1000 attendees
- Partner programme gains momentum, expect sourced licences of 10-15% for 2011
- Temenos wins Microsoft Financial Services Partner of the Year

...succeeding in key segments, cementing leadership with T24 and partner programme, enhancing products for Tier 1 retail space



Core Replacement Drivers Remain Intact

- Growth drivers increase in intensity...
 - → Unsustainable IT cost base
 - → Stricter and more fragmented regulation
 - → Increased competitive intensity
 - → Rapid growth (especially in emerging markets)
 - → Improving customer experience (and rebuilding of trust)
 - → M&A integration
- ...making investment in modern technology essential
- This is the only way for banks to sustainably improve returns

...core replacement drivers continue to be favourable



CEO Agenda

- Seamless handover
- Focusing on delivering 2011 outlook
- Engaging with all stakeholders
- Outside perception of company's strengths confirmed
- Investor day in autumn to communicate strategy and objectives

...market potential confirmed, CEO agenda to ensure execution



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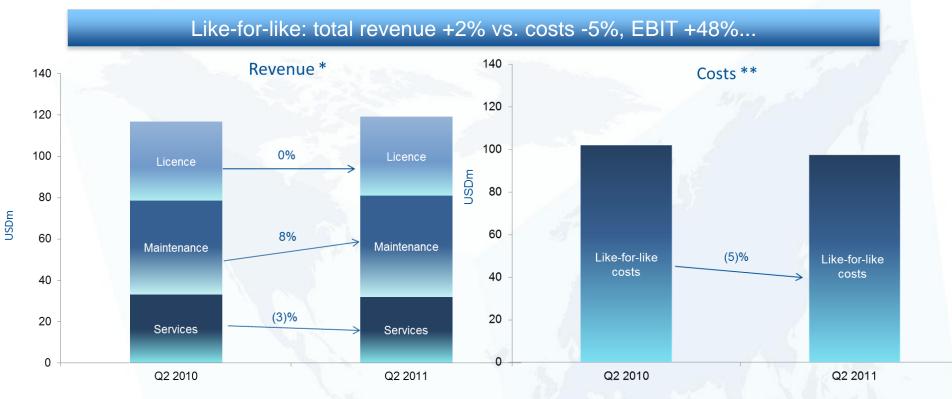
Financial Highlights

in USDm	Q2 11	Q2 10	Δ	LTM 11	LTM 10	Δ
Licences	39.2	34.3	14%	165.9	132.3	25%
Maintenance	49.0	34.9	40%	182.6	130.8	40%
Services	34.2	31.0	10%	130.9	138.2	(5)%
Total Revenue	122.4	100.2	22%	479.4	401.3	19%
Adj. operating costs	(98.7)	(82.1)	20%	(367.6)	(302.8)	21%
Adj. EBIT	23.7	18.1	31%	111.8	98.5	14%
Margin	19%	18%	1 ppt	23%	25%	(1 ppt)
Adj. EBITDA	31.9	24.1	32%	139.8	122.6	14%
Margin	26%	24%	2 ppts	29%	31%	(1 ppt)

...maintenance reaching critical mass; margins up 120bps on strong cost control



Underlying Performance



^{*} Q2 2010 adjusted for FX and acquisitions

...services recovery, along with strong cost control, lead to strong underlying leverage



^{**} Includes pro-forma Odyssey costs, and excludes FX, restructuring and amortization of acquired intangibles

Q2 Restructuring Costs Breakdown

	Total	Cash *	Non-cash	Comment
Previously disclosed: Acquisitions	3.7	3.7	0.0	Residual charges related to Viveo and Odyssey
New charges: Restructuring	5.0	5.0	0.0	Relates chiefly to one-off cost reductions
Receivables write-off	27.6	0.0	27.6	Receivables related to legacy projects now considered irrecoverable
Total	36.3	8.7	27.6	

In USD mn

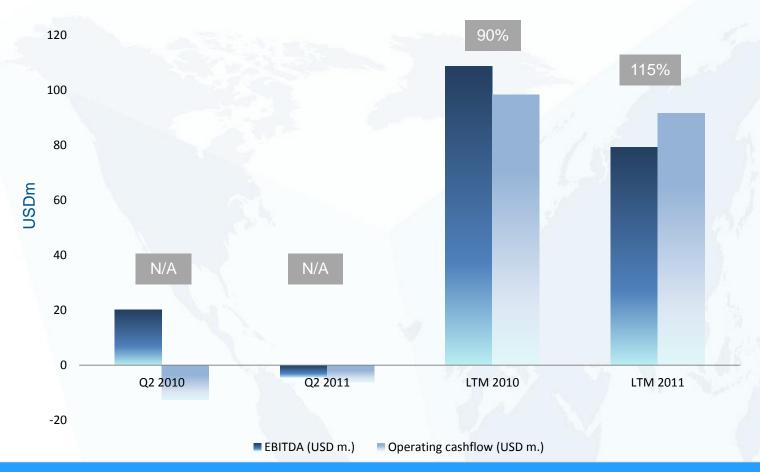
...restructuring essentially complete



^{*} Total expected cash charge to be incurred (not all has been incurred in Q2/11)

Cash Flow Conversion

EBITDA conversion into operating cash flow - Q2 & LTM 2010/11



...cash flow conversion remains strong on LTM basis



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Acquisition of Primisyn



- Business Intelligence remains a key focus of growth
- Acquisition of key complimentary applications and client base
- Rapid integration will allow leverage via our global sales force
- Target USD12m incremental, cumulative EBIT over next 4 years

...enhances BI solution to address a larger market



Balance Sheet – Debt and Financing

	Q2 2011 (USDm)	<u>Comments</u>
Credit facilities	267.1	USD 350m facility, due in 2014
Others	1.2	
Total debt	268.3	
Cash	184.4	Held in ST deposits & treasury shares
Net debt	83.8	
Net Debt to LTM EBITDA	1.1x	

...low leverage; capacity for further acquisitions



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Key Performance Indicators	Outlook	Implied Range*
Licence Revenue Growth	5%-10%**	176-184
Total Revenue Growth	13.5%-17.5%	508-526
Adj. EBIT Margin	24.5%-25.5%	
EBITDA Conversion	100%	
Tax Rate	10%-12%	

...outlook rebased to reflect market conditions



^{*}Reported, in USDm, based on H1 at 2011 rates and forecast at 2010 rates, see slide 25appendix for rates

^{**} Like for like. Please see reconciliation to previous growth rate on slide 25 in appendix

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Appendices



Adjusted EPS Reconciliation

	Q2 2011 (USDm)	Q2 2010 (USDm)
Net Earnings	(21.8)	7.8
Amortization of acquired intangible assets	4.6	3.3
Bond interest		1.4
Restructuring	36.3	4.0
Earnings for adjusted EPS	19.1	16.5
Number of Dilutive Shares	70.8	72.5
Adjusted EPS	0.27	0.23



Calculating Like-for-Like Revenue

USDm	FY 2010	2010 Pro forma*	LfL growth outlook	Implied Outlook
Licence Revenues	160.1	164.6	5-10%	176-184

^{*} Includes 9.5 months of Odyssey revenue (USD 11.1m), USD 1.4m FX and excludes Viveo discontinued revenue (USD 8m)

Currency	2010 Average Rate
CHF/USD	1.0598
EUR/USD	0.7476
GBP/USD	0.6446



Non-Operating Items

in USDm	Q2 11	Q2 10	y-o-y △	LTM 11	LTM 10	y-o-y <i>△</i>
Adjusted EBIT	23.7	18.1	31%	111.8	98.5	14%
Net finance charge	(2.0)	(2.4)	17%	(12.1)	(8.7)	(39)%
FX loss	(1.8)	(0.6)	n/m	(0.4)	(0.4)	n/m
Tax	(0.8)	(0.1)	n/m	(1.2)	(0.4)	n/m
Bond Interest		1.4	n/m	3.1	5.6	(46%)
Adjusted Net Profit for EPS	19.1	16.5	16%	101.2	94.6	7%
Adjusted EPS*	0.27	0.23	17%	1.40	1.32	6%

^{*} USD per share see appendix for reconciliation

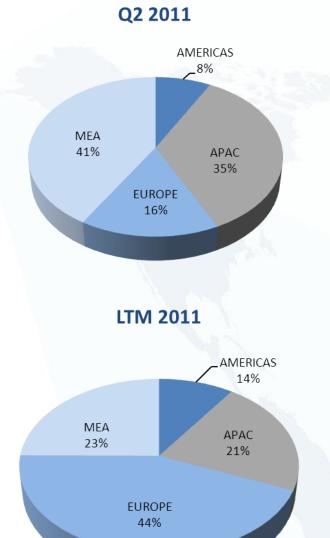
...strong EPS growth despite absorbing higher tax rate



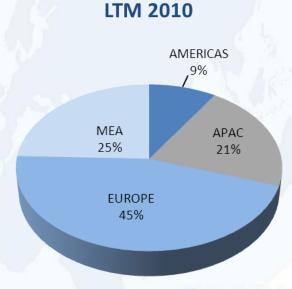




Geographical Breakdown of Licence Revenue







Breakdown of Licence Revenue by Customer Tier

