



# Financial results & business update

Quarter ended 31 March 2013

23 April 2013

# Disclaimer

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Any remarks that we may make about future expectations, plans and prospects for the company constitute forward-looking statements. Actual results may differ materially from those indicated by these forward-looking statements as a result of various factors.

In particular, the forward-looking financial information provided by the company in this conference call represent the company's estimates as of 23 April 2013. We anticipate that subsequent events and developments will cause the company's estimates to change.

However, while the company may elect to update this forward-looking financial information at some point in the future, the company specifically disclaims any obligation to do so. This forward-looking information should not be relied upon as representing the company's estimates of its future financial performance as of any date subsequent to 23 April 2013.



# Agenda

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Business update

David Arnott, CEO

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Financial update

Max Chuard, CFO

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Summary

David Arnott, CEO

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Q&A

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# Summary

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Solid Q1 performance across all metrics

Multi-product strategy gaining momentum

Sustainably lower cost base underpinning margin expansion

Strong cash conversion

Acquisition of TriNovus to accelerate US growth and enter US SaaS market

Refinancing and bond issue completed to lock-in flexible, low cost, long term funding

Strategy validated – all KPIs performing well



# Q1 financial overview

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LFL licence revenues up 5% - the second consecutive quarter of growth

Maintenance revenues remain resilient with LFL growth of 4%

Services revenues stable and margin improving as revenue mix shifts

Non-IFRS EBIT more than doubled with margin up 7 percentage points

LTM cash conversion of 111%

**Solid financial performance – on track to deliver full year guidance**



# Q1 sales and operational overview

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Multi-product approach is working

- Strong and high quality pipeline across all products
- Gradual improvement in core banking
- Europe resilient with growth in the quarter, all other markets gaining traction
- Strong sales into the installed base
- Almost half of licence sales from tier 1 and 2 customers
- Significant deal with tier 1 PWM customer – validating product strategy

7 new customer wins in Q1 (Q1 2012: 7)

Services strategy delivering - 19 go-lives in Q1 (Q1 2012: 15)

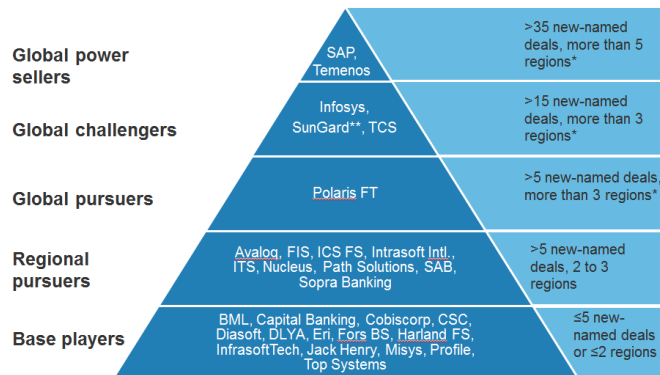
Multi-product strategy gaining momentum



# Competitive landscape

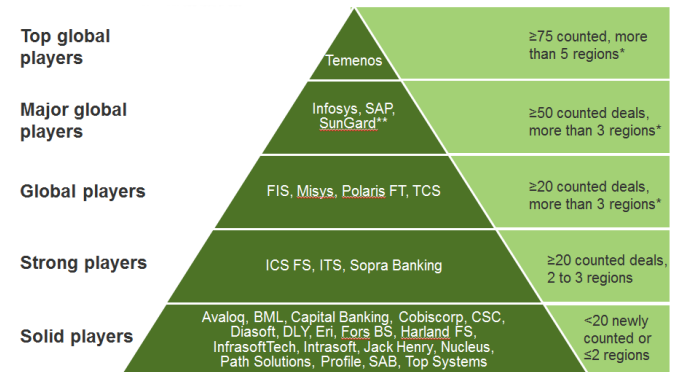
**FORRESTER®**

## New-named clients



- Sole vendor at the top of both pyramids
- 8<sup>th</sup> consecutive year as “Global Power Seller”

## All counted deals



- 1<sup>st</sup> position – 14<sup>th</sup> year in top 2 places
- 34 deals – twice nearest competitor

**Taking market share in a consolidating marketplace**



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Source: Forrester “Global Banking Platform deals 2012”, published April 2013

Source: International Banking Systems “Sales League Table 2013 (results Jan-Dec 2012)”, published March 2013

The Banking Software Company

# Update on US

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TriNovus signed 57 new clients in Q1 including State Bank & Trust, Intercontinental Bank and Sunwest Bank

Integration on track

- SaaS versions of Insight and AML going to market in Q2
- Early adopters for US SaaS version of T24 identified

Launching Social Comply to non-US customers at TCF

TriNovus to be included from Q2 – SaaS revenues separately disclosed (see appendix)

ADR started trading today (TMSNY)

**Momentum building in the US**





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2013 guidance

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## Non-IFRS income statement - operating

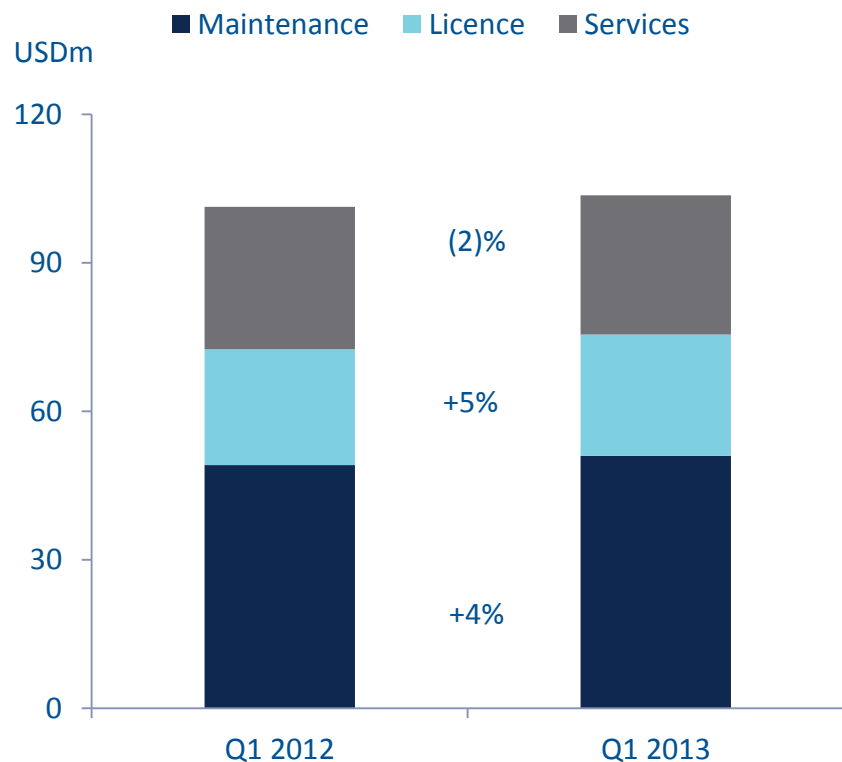
In USDm	Q1 13	Q1 12	Y-o-Y	LTM 13	LTM 12	Y-o-Y
Licences	24.5	23.5	4.3%	126.2	141.4	(10.8)%
Maintenance	51.0	48.5	5.1%	204.1	197.0	3.6%
Services	28.1	28.4	(0.8)%	123.2	132.2	(6.8)%
<b>Total revenue</b>	<b>103.6</b>	<b>100.3</b>	<b>3.3%</b>	<b>453.5</b>	<b>470.7</b>	<b>(3.7)%</b>
Operating costs	90.2	94.1	(4.2)%	360.8	381.7	(5.5)%
<b>EBIT</b>	<b>13.5</b>	<b>6.3</b>	<b>114.7%</b>	<b>92.7</b>	<b>89.0</b>	<b>4.2%</b>
Margin	13.0%	6.2%	6.7% pts	20.4%	18.9%	1.5% pts
<b>EBITDA</b>	<b>21.6</b>	<b>14.8</b>	<b>46.6%</b>	<b>126.7</b>	<b>119.4</b>	<b>6.1%</b>
Margin	20.9%	14.7%	6.2% pts	27.9%	25.4%	2.6% pts

A lower cost base coupled with recovering top line sees profits double

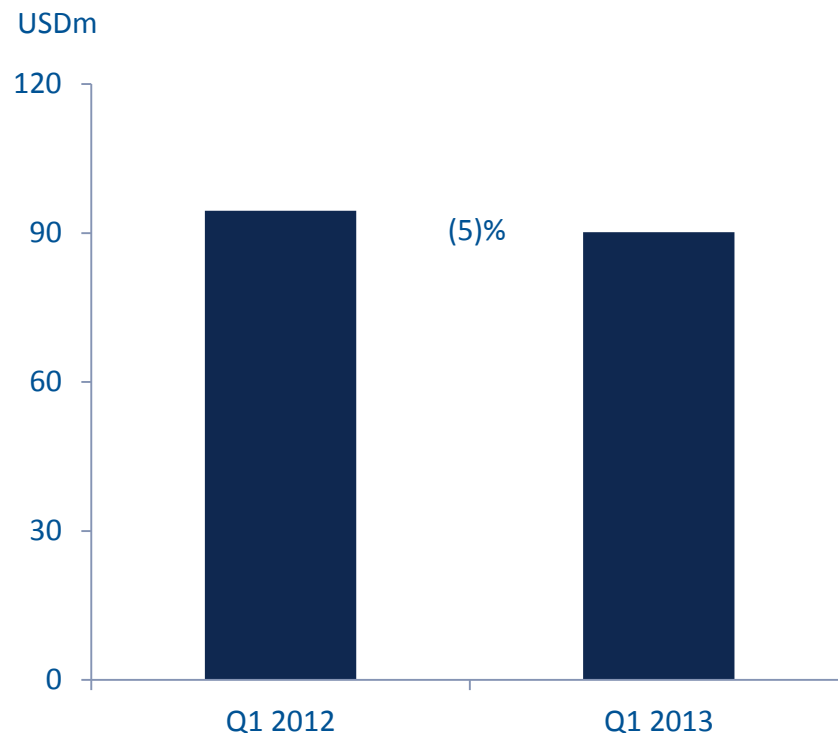


# Like-for-like revenue and costs

## Q1 like-for-like revenue up 2%



## Q1 like-for-like non-IFRS costs down 5%



LFL revenue up 2% with costs down 5%



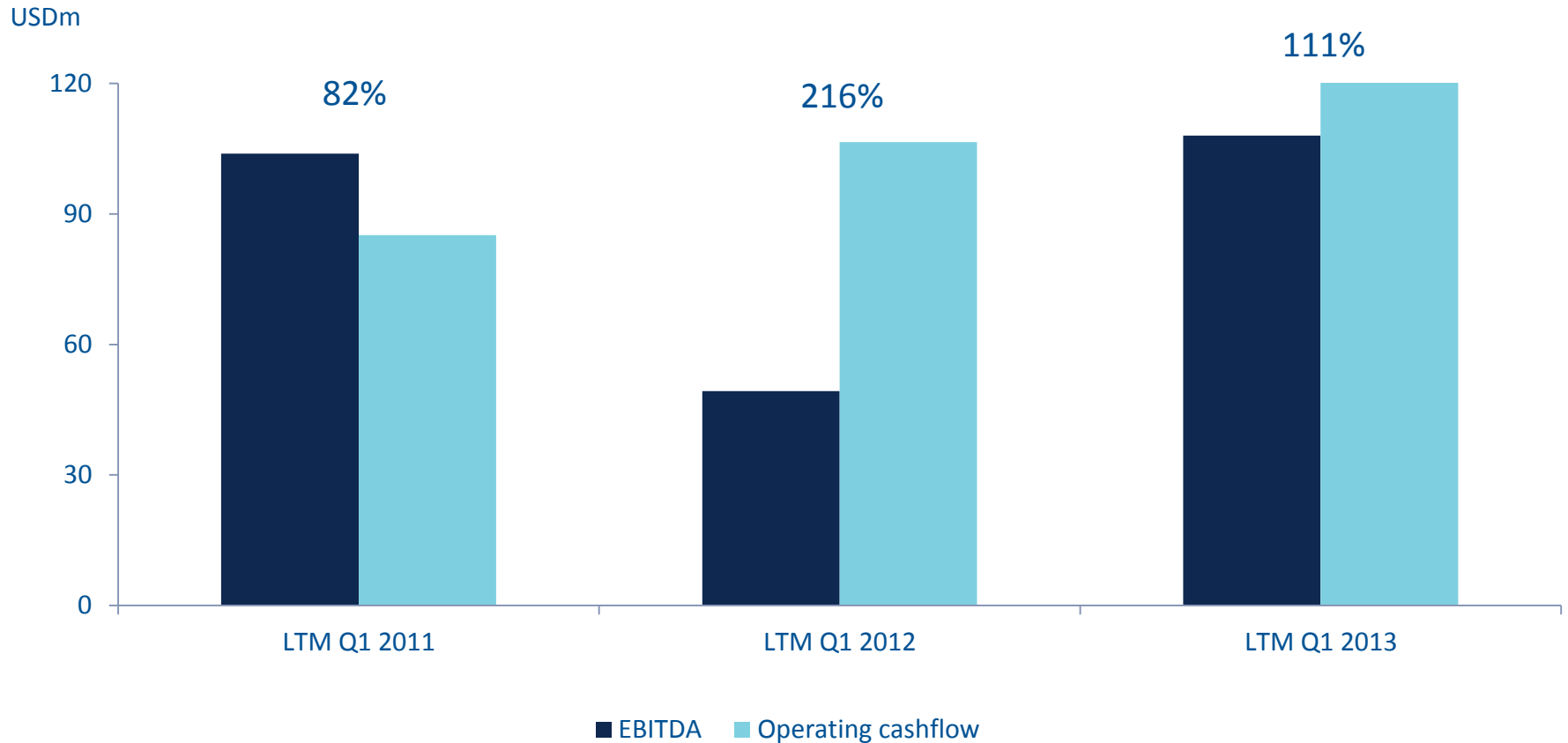
## Non-IFRS income statement – non-operating

In USDm, except EPS	Q1 13	Q1 12	Y-o-Y	LTM 13	LTM 12	Y-o-Y
EBIT	13.5	6.3	114.7%	92.7	89.0	4.2%
Net finance charge	(1.6)	(2.0)	23.7%	(7.3)	(8.9)	17.9%
FX loss	(0.6)	(1.9)	67.6%	(2.2)	(7.7)	71.3%
Tax	(2.5)	(2.1)	(8.9%)	(13.0)	(14.2)	9.8%
Net profit	8.7	0.2	NA	70.1	58.1	21.0%
EPS (USD)	0.13	0.00	NA	1.01	0.83	21.7%

Well controlled financing and tax structure drive faster growth in EPS



# Cash conversion



Strong cash conversion – on track to deliver full year commitments



## Balance sheet – debt and financing

In USDm	31 March 13	Comment
Credit facilities	210.1	USD 350m facility and CHF 100m bond, due in 2017
Others	0.6	
<b>Total debt</b>	<b>210.7</b>	
Cash	(92.8)	Held in short term deposits
<b>Net debt</b>	<b>117.9</b>	1.1x LTM EBITDA
Treasury shares	(58.2)	Reflects market value as of 31 March 2013
<b>Net debt and financing</b>	<b>59.7</b>	0.6x LTM EBITDA
LTM EBITDA	108.0	

Low leverage provides flexibility to support strategic objectives



# Bond issue and refinancing

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Bank debt refinancing and bond issue in March 2013 to take advantage of favourable market conditions and lock in low cost, long term financing

## **CHF 100m senior unsecured bond – 2.75% coupon, matures July 2017**

First ever public debt issuance

Oversubscribed - evidencing capital market confidence in Temenos

Starts trading on 25 April 2013

## **USD 350m banking facilities – mature in March 2017**

USD 100m term loan and a revolving credit facility of USD 250m

Same five large financial institutions as the previous facilities

Interest rate of LIBOR plus 1.5% to 2.8% depending on level of leverage

Low-cost, long-term & flexible financing in place to support strategy



## 2013 guidance (post TriNovus acquisition)

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**Non-IFRS revenue growth of 4.5% to 7.5%** (implying revenue of USD 469m to USD 482m)\*

**Licence growth of 5% to 10%** (implying licence revenue of USD 131m to USD 137m)\*

**Non-IFRS cost base of USD 368m reaffirmed with non-IFRS EBIT margin of 21.7% to 23.2%** (implying non-IFRS EBIT of USD 102m to USD 112m)\*

**100%+ conversion** of EBITDA into operating cashflow

**Tax rate of 17% to 18%**

\* Currency assumptions in Appendix  
See Appendix for definition of non-IFRS

2013 guidance reaffirmed





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# TCF 2013 - Abu Dhabi



## 14- 16 May 2013

- Great venue
- Lots of new product launches
- Separate Investor track
- Eminent industry speakers
- Meet senior management
- Hear directly from our customers



Biggest and best attended to date



# Summary

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Multi-product strategy gaining momentum

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Strong cash conversion

Acquisition of TriNovus to accelerate US growth and enter US SaaS market

Refinancing and bond issue completed to lock-in flexible, low cost, long term funding

Strategy validated – all KPIs performing well





## Appendices

# New look non-IFRS income statement from Q2 2013

In USDm	Comments for FY 2013
Licence revenues	Expected growth of 5% to 10%
SaaS revenues	Expected to be c.USD 5.5m
<b>Total software licensing</b>	
Maintenance	
Services	
<b>Total revenue</b>	Expected growth of 4.5% to 7.5%
Operating costs	Expected to be USD 368m
<b>EBIT</b>	Expected to be USD 102m to USD 112m
EBIT margin	Expected to be 21.7% to 23.2%

## FX assumptions underlying 2013 guidance

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In preparing the 2013 guidance, the Company has taken the actual Q1 2013 results and for the remainder of 2013 assumed the following (with comparisons at announcement of Q4 and FY 2012 results):

- USD to Euro exchange rate of 0.780 (from 0.778);
- USD to GBP exchange rate of 0.658 (from 0.631); and
- USD to CHF exchange rate of 0.950 (from 0.938).



# Net earnings reconciliation

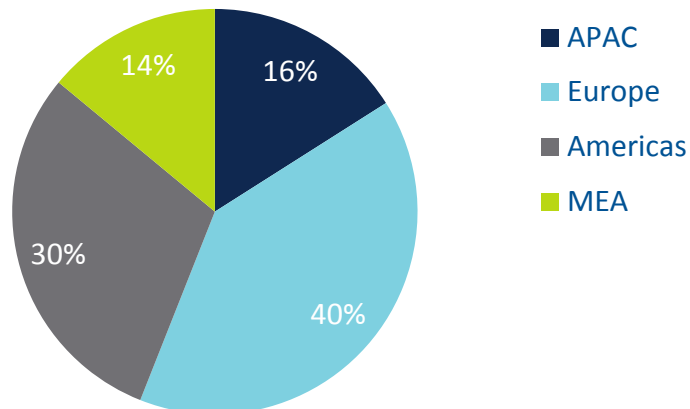
In USDm, except EPS	Q1 13	Q1 12
IFRS net earnings	3.7	(11.4)
Acquisition related charges	0.3	5.0
Amortisation of acquired intangibles	2.6	3.4
Restructuring	2.3	3.2
Taxation	(0.2)	-
<b>Net earnings for non-IFRS EPS</b>	<b>8.7</b>	<b>0.2</b>

No. of dilutive shares	70.0	69.6
<b>Non-IFRS EPS (USD)</b>	<b>0.13</b>	<b>0.00</b>

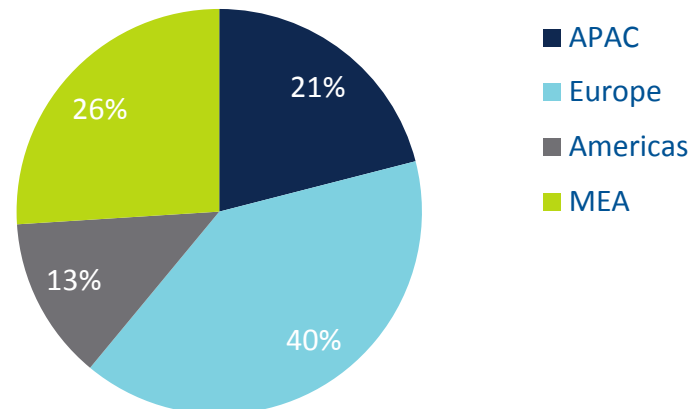


# Licence revenue breakdown by geography

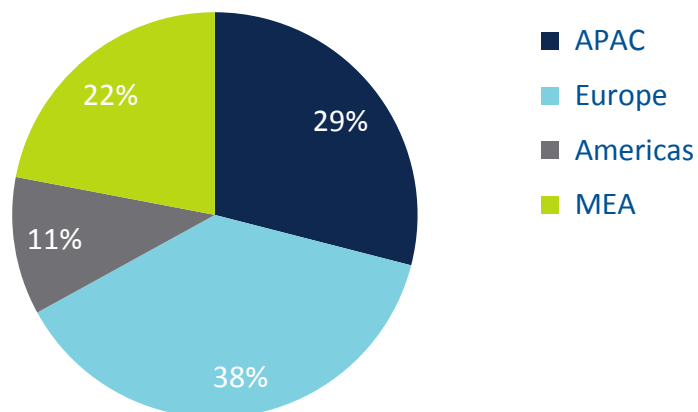
Q1 2012



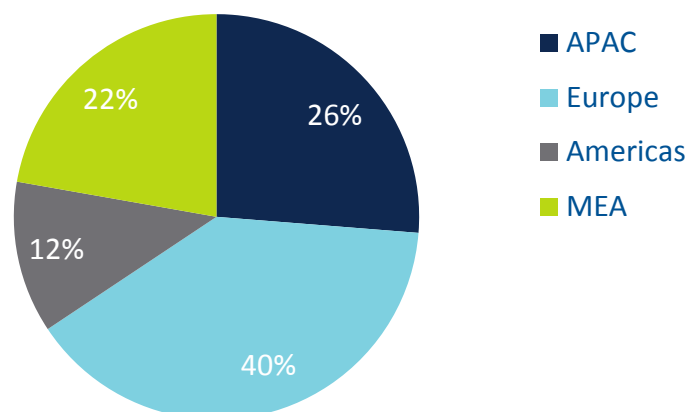
Q1 2013



LTM Q1 2012



LTM Q1 2013

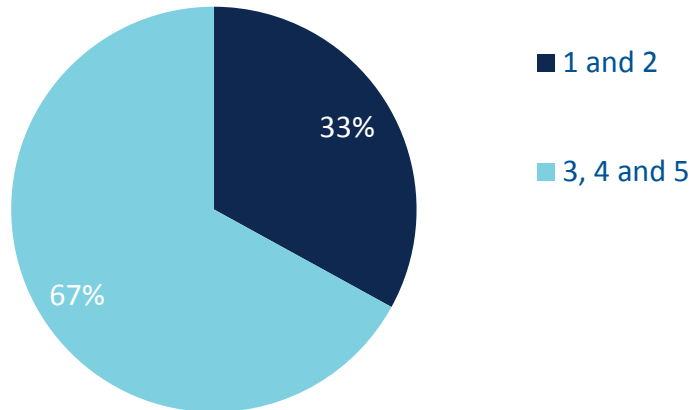




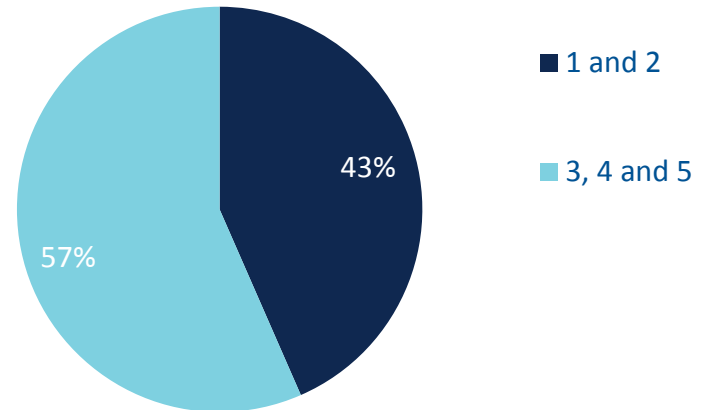
# Licence revenue breakdown by customer tier

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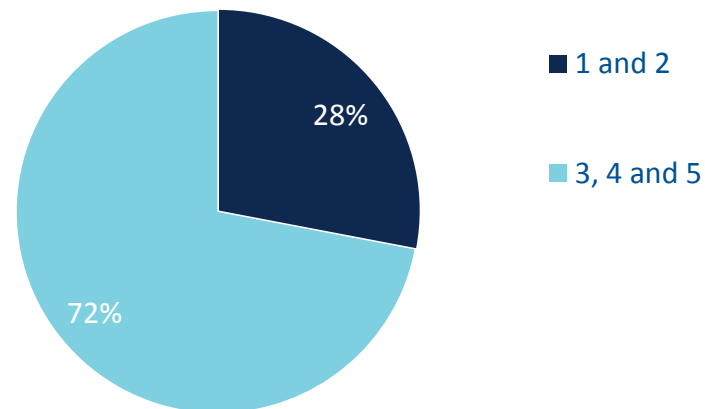
Q1 2012



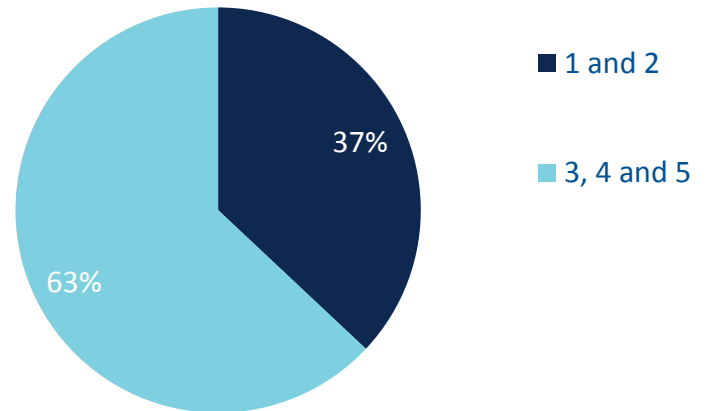
Q1 2013



LTM Q1 2012

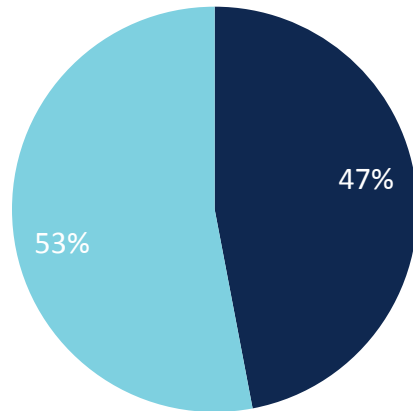


LTM Q1 2013



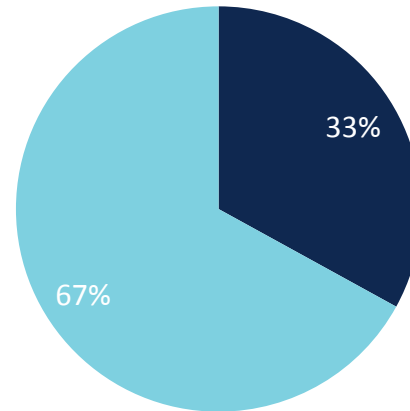
# Licence revenue breakdown by new / existing customer

Q1 2012



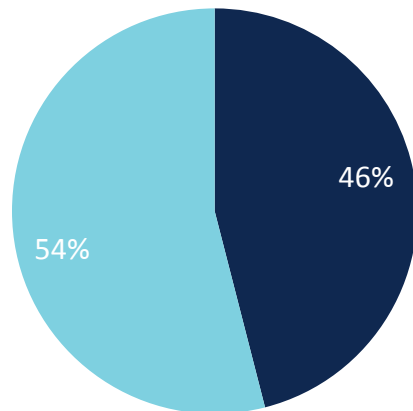
■ New  
■ Existing

Q1 2013



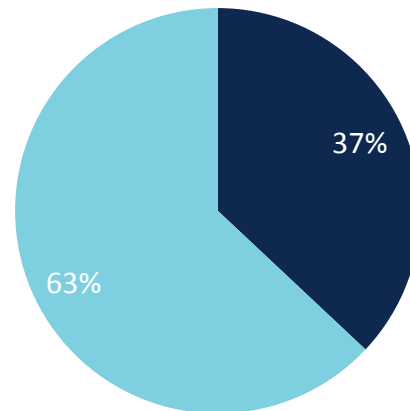
■ New  
■ Existing

LTM Q1 2012



■ New  
■ Existing

LTM Q1 2013

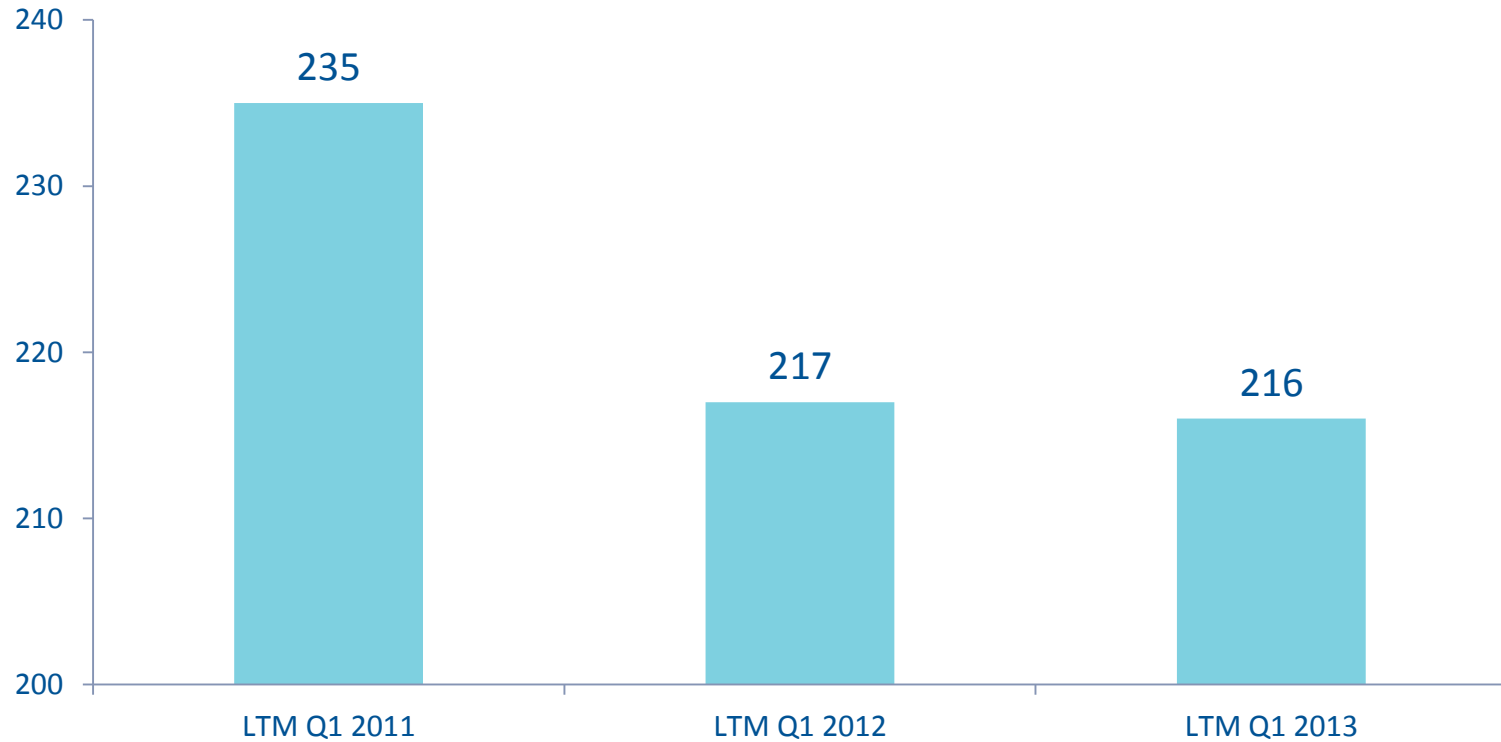


■ New  
■ Existing



# DSOs

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Continuous reduction in DSOs in line with strategy



# ADR

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## Details of ADR

Type of ADR program	Sponsored Level I ADR Program
Ratio	1 ADR = 1 ordinary share
US CUSIP	87974R208
Stock Symbol	TMSNY
Depository bank	BNY Mellon
Swiss custodian bank	UBS



**BNY MELLON**

For further information about our program or ADRs in general

- please call BNY Mellon on +1 212 815 2293 or
- visit the ADR website of BNY Mellon at [www.bnymellon.com/dr](http://www.bnymellon.com/dr)

**ADR commenced trading today**



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# Definition of Non-IFRS adjustments

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## **Deferred revenue write-down**

Adjustments made resulting from acquisitions

## **Discontinued activities**

Discontinued operations at Temenos that do not qualify as such under IFRS

## **Acquisition related charges**

Relates mainly to advisory fees and integration costs

## **Amortisation of acquired intangibles**

Amortisation charges as a result of acquired intangible assets

## **Restructuring**

Costs incurred in connection with a restructuring plan implemented and controlled by management

Severance charges, for example, would only qualify under this expense category if incurred as part of a company-wide restructuring plan

## **Taxation**

Adjustments made to reflect the associated tax charge relating to the above items



# Reconciliation from IFRS to non-IFRS

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## **IFRS revenue measure**

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+      Deferred revenue write-down

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=      **Non-IFRS revenue measure**

## **IFRS profit measure**

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+ / -      Discontinued activities

+ / -      Acquisition related charges

+ / -      Amortisation of acquired intangibles

+/-      Restructuring

+ / -      Taxation

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=      **Non-IFRS profit measure**



## Reconciliation from IFRS EBIT to non-IFRS EBIT

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USDm	Q1 2013
<b>IFRS EBIT</b>	<b>8.2</b>
Deferred revenue write-down	-
Discontinued activities	-
Acquisition-related charges	0.3
Amortisation of acquired intangibles	2.6
Restructuring	2.3
<b>Non-IFRS EBIT</b>	<b>13.5</b>



Thank you  
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